

Report of the Chair to the meeting of Bradford and Airedale Health and Wellbeing Board to be held on 19th December 2017

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Subject: Chair's Highlight report

Future in Mind: Children and Young People's Mental Health Transformation Plan
Better Care Fund - Quarter 2 Performance
Integration and Change Board and Executive Commissioning Board updates
Proposed expansion of Health and Wellbeing Board Membership

Summary statement:

The Health and Wellbeing Board Chair's highlight report summarises business conducted between Board meetings. December's report brings the Children and Young People's Mental Health Transformation Plan, a summary of Quarter 2 performance from the Better Care Fund, updates from the Board's sub-groups and a proposal to expand the membership of the Board..

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1. SUMMARY

The Health and Wellbeing Board Chair's highlight report summarises business conducted between Board meetings. The December report brings: the Future in Mind Strategy for information and agreement; a Quarter 2 performance update from the Better Care Fund for information; updates from the Board's sub-groups which are the Executive Commissioning Board and the Integration and Change Board; a proposed expansion of the Health and Wellbeing Board's membership.

2. BACKGROUND

As the report covers multiple items, the background to each item appears together with the update in Section 3 below.

3. OTHER CONSIDERATIONS

3.1 Future in Mind: Children and Young People's Mental Health Transformation Plan

3.1.1 Background

The Children and Young People's Mental Health and Wellbeing Taskforce was established by the government in 2014 to consider ways to make it easier for children, young people, parents and carers to access help and support when needed. The purpose of the taskforce was to make recommendations to ministers, and agree actions aimed at achieving better outcomes for children and young people with mental health problems. In March 2015 the taskforce published its report and recommendations: *Future in Mind: promoting, protecting and improving our children and young people's mental health and wellbeing*. Local plans have since been developed.

3.1.2 Update

The vision and summary of the local *Future in Mind* transformation plan and the main achievements since the October 2016 refresh are summarised below. The full plan update forms Appendix 1 to the report.

Vision and summary

Mental wellbeing in Bradford district and Craven: a strategy 2016-2021 was developed through close working with district partners including CBMDC, North Yorkshire County Council and VCS organisations. The local *Future in Mind* transformation plan is embedded within this all age strategy and shares its vision of **hope**, **empowerment** and **support** through a focus on three strategic priorities:

- Our wellbeing,
- Our mental and physical health, and
- Care when we need it.

By 2020, we will work together with partners to ensure that children and young people:

1. will be supported to recognise and value the importance of their mental wellbeing and take early action to maintain their mental health through improved prevention, awareness and understanding
2. can enjoy environments at work, home and in other settings which promote good mental health and improved wellbeing
3. will experience seamless care and have their physical and mental health needs met through services that are integrated and easily accessible
4. can reach their maximum potential through services which are recovery focused, high quality and personalised and which promote independence
5. can expect support to be commissioned and delivered in a way that leads to increases in efficiency and enables transformation of care through reinvestment.

Achievements

Since the October 2016 refresh, some highlights of our main achievements have been:

- ✓ 67 schools now have 86 mental health champions with 100% good or very good evaluations for impact of support provided.
- ✓ Implemented a new self-harm policy across health and education settings
- ✓ Over 50 schools have accessed Living Life to the Full training
- ✓ Our Health Buddies have supported 211 children and young people reducing waiting lists
- ✓ The average waiting time from referral to treatment was 106.8 days, a reduction of 14.5 days from the average of 121.3, for CAMHS services.
- ✓ The number of Tier 4 occupied bed days decreased from 3,401 in 2015/16 to 2,651 in 2016/17.
- ✓ Bevan Healthcare are delivering schemes to provide refugee and asylum seeking children with mental health and psychological support.
- ✓ The main statutory provider is reporting against MHSDS and Data Quality in 8 of the 14 fields monitored by NHS Digital was above 95% in June 2017.
- ✓ 26 courses were held from April 2016 to March 2017 with 555 staff trained across the universal workforce in Bradford District.
- ✓ Launched the Compass Buzz school wellbeing workers project
- ✓ Established formal alignment with programs such as the SEND, B Positive and SEMH group
- ✓ Greater working with the voluntary and community sector to build support when needed

3.2 Better Care Fund - Quarter 2 Performance

A briefing is provided at Appendix 2 to inform Health and Wellbeing Board members of the compliance with the quarter 2 submission requirements to NHS England and to update on the current progress on the BCF Plan.

3.3 Working group updates

3.3.1 Executive Commissioning Board

The Executive Commissioning Board met on the 13th October 2017

- An overview on progress within the Mental Wellbeing Strategy was presented, with a focus of the work under the three main pillars of the strategy – our wellbeing, our mental and physical health and care when we need it. Achievements to date were highlighted. The work of the voluntary and community sector in supporting service users was raised and it was agreed that the Executive Commissioning Board would receive a paper on the potential for closer collaboration between the local authority and the CCGs and aligned commissioning approaches in relation to the strategic commissioning of the VCS.
- An update on the Airedale, Wharfedale and Craven, Bradford City and Bradford Districts CCGs financial position and respective financial challenges was provided. The current position of the QIPP plan (quality, innovation, productivity and prevention) for the CCGs was described – the plan aims to close the gap between growth, expectation and funding received.
- An outline of the different legal and non-legal factors that inform the procurement approaches and the collaboration processes within the CCGs and the local authority was provided to inform a discussion on collaboration vs competition. It was agreed that a ‘risk share’ approach between the CCGs and the local authority should be explored in a future meeting.
- An update was provided on the Better Care Fund (BCF) highlighting that the latest narrative and corresponding requirements had been submitted to NHS England. It was noted that there would be a focus in November on delayed transfers of care. It was requested that more detail is provided on the Improved Better Care Fund to enable the Executive Commissioning Board to ascertain the return on investment, in particular the winter pressure schemes. It was also agreed that the core BCF money (£38m) would be re-examined, particularly the spend badged as ‘reablement’.

3.3.2 Integration and Change Board

The Integration and Change Board met on 15th September and 20th October. In September ICB discussed and agreed the following;

- Received an update on the implementation of the Well Bradford initiative which promotes community led action to create and sustain health and wellbeing. Initially Well-Bradford has focused in Girlington, supported by Bradford Teaching Hospitals FT strengthening links with its neighbours. One key output of this collaboration is a project exploring the development of a multi-use community facility promoting wellness and active. In the next year the Well-Bradford initiative will commence engagement with people in Holme Wood and Keighley, to explore the assets that contribute to wellness in these communities.
- Discussed the Acute Provider Collaboration between Airedale Foundation Trust and Bradford Teaching Hospitals Foundation Trust. Noted the early success of work to improve

quality and safety when responding to gastro-intestinal bleeds. Endorsed the intent of the Acute Provider Collaboration to continue the approach of being clinically led and focused on quality.

- Approved a set of ten guiding principles for accountable care (also presented to HWB in September) regarding the way in which the system will transform towards a collaborative way of working where service provision is integrated at neighbourhood level, built around the assets of people and communities, and focused on prevention as well as treatment through action on the wider determinants of health and wellbeing.
- Approved changes to the partnership governance arrangements through which our collective transformation work is conducted. Key changes put the two accountable care programme boards at the heart of arrangements in both Airedale Wharfedale and Craven and in Bradford. ICB remains the system leadership executive forum that links the accountable care programmes and enabling work streams with HWB.

In October ICB discussed and agreed the following;

- A plan for the alignment of 18/19 financial and business plans between local health and care commissioners and providers. This builds on a history of positive engagement between partners, but aims to a) provide an overall 'place' view of income/ expenditure and efficiency requirements in the health and care sector, and b) enable impacts of efficiencies on people and other organisations to be managed effectively.
- Following a review of ICB's focus and ways of working, proposals for change were agreed. In future ICB will focus clearly on system leadership behaviours. It will meet formally on a bi-monthly basis. Between meetings ICB will be visible and active in engaging with people using and delivering health and care services, listening, sharing and encouraging positive system leadership behaviours.
- Agreed a proposal and timescale for the review of our place based plan for health and care
- Commissioned work to scope requirements for Business Intelligence and data analytics capabilities in the future system and to draw together existing work addressing elements of this. Part of an over-arching requirement to create a culture of data driven decision making.
- Reviewed key health and care outcome and activity metrics. As a result requested further clarification of efforts to increase the take up of cancer screening, and to understand better recent changes in the number of adults smoking locally, and efforts to help people to stop smoking.

At the next ICB meeting on 15th December the Board will consider the following;

- A local consortium bid to the UK Prevention Research Partnership which would build upon the strength of Born in Bradford and other applied research projects. It would enable us to test primary prevention actions through public and commercial policy and design choices.
- Discuss the learning from the recent 'Big Think' workshop on sustainability of the voluntary and community sector, and the critical role that VCS plays in enabling people and neighbourhoods to lead the creation of health, which underpins many policies.
- Prepare for the next system-wide Learning and Innovation Event on 19th January which will generate improvements in the health and wellbeing of children and young people. ICB members will champion the event and sponsor the continued delivery of ideas generated.
- Review the draft refresh of the Place Based Plan, including collective financial modelling work, and prepare for discussion with HWB.

3.4 Proposed expansion of Health and Wellbeing Board membership

At a Health and Wellbeing Board development meeting on 24th October Board members were updated on the progress of initiatives that are working to increase integration across the health, care and wellbeing sector in order to improve the quality of care and improve people's experience of using services when they need them.

The Board also discussed the bigger picture and broader challenge of how to improve health and wellbeing outcomes and prevent avoidable ill-health on a large-scale across the District, as set out in the draft Joint Health and Wellbeing Strategy for 2018-2023, see separate agenda item.

Many Health and Wellbeing Boards around the country have a broader membership than the current membership of the Bradford and Airedale Health and Wellbeing Board in order to address the wider determinants of health such as employment, housing, transport, neighbourhoods and community safety. In Bradford District to date this broader membership has been represented on the Bradford District Partnership Board rather than at the Health and Wellbeing Board.

Board members agreed that the Health and Wellbeing Board should strengthen its focus on the wider determinants of health as routes to improve wellbeing at a population level, and should invite representatives from the social housing sector, the police service, the fire service and the Place directorate of the council to become co-opted members of the Board.

4. FINANCIAL & RESOURCE APPRAISAL

The Better Care Fund (BCF) provides a mechanism for joint health and social care planning and commissioning. It brings together: ring-fenced funds to establish the Better Care Fund that are included in Clinical Commissioning Groups funding allocation from NHS England (NHSE) under NHS Mandate; the Disabled Facilities Grant (DFG) and funding paid directly to local government for adult social care services – the Improved Better Care Fund (iBCF).

The Spring Budget 2017 announced an additional £2 billion to support adult social care in England. This money is included in the iBCF grant to local authorities (LAs) and is now included in Bradford’s BCF pooled funding and plans.

Better Care Fund Spend area	Minimum funding 2017/18 £	Minimum funding 2018/19 £	Main use for minimum funding contributions
CCG Contributions			Consistent with national requirement
NHS Airedale, Wharfedale and Craven	7,048,000	7,182,000	
NHS Bradford City	6,257,000	6,376,000	
NHS Bradford Districts	21,886,000	22,302,000	
Out of Hospital Services	16,394,801	16,706,302	Consistent with National requirement
Disabled Facilities Grant	3,857,621	4,195,774	Consistent with National requirement
Care Act 2014 Monies	1,390,451	1,416,870	Consistent with national requirement
Former Carers’ Break Funding	£941,558	959,448	Carers offer in line with Care Act duties
Reablement Funding	1,528,886	1,557,935	Consistent with national requirement
iBCF	12,045,821	16,435,418	Consistent with national requirement

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

Governance of the Better Care Programme is through the Bradford Health and Wellbeing Board which, since April 2013, has functioned as a statutory committee of Bradford Council.

Governance arrangements for implementation of the Future in Mind Transformation Plan have been integrated with the all-age mental wellbeing governance structure and delivery group to form an integral part of the governance structure for mental wellbeing in Bradford district and Craven. See governance structure diagram on page 44 of Appendix 1.

6. LEGAL APPRAISAL

The Better Care Fund in Bradford is managed through a Section 75 Framework Partnership Agreement between the Council and the CCGs. The Framework approach was agreed to best reflect where the Council and the CCG are in terms of developing an integrated commissioning approach in that it provides for a dedicated lead commissioner for each scheme. In the event of under spends achieved through prudent fund management, these will be managed in line with the Section 75 agreement.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

The plans referred to in the report are considered under the terms of the Equality Act 2010 in relation to protected characteristics groups.

7.2 SUSTAINABILITY IMPLICATIONS

The Better Care Fund Plan is a key delivery mechanism for improving health and wellbeing outcomes, supporting people better and for longer in their homes and local communities. It will make a significant contribution to the long-term sustainability of the health and wellbeing sector.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

No direct implications

7.4 COMMUNITY SAFETY IMPLICATIONS

No direct implications

7.5 HUMAN RIGHTS ACT

No direct implications

7.6 TRADE UNION

No direct implications

7.7 WARD IMPLICATIONS

No direct implications

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

No options are provided

10. RECOMMENDATIONS

1. That the Board approves the update on the Children and Young People's Mental Health Transformation Plan.
2. That the Board notes the progress at Q2 of the 2017-19 Bradford Better Care Fund Plan and compliance with reporting arrangements as set out in Better Care Fund Guidance.
3. That the Board approves the proposal to invite representative of the police service, the fire service, the social housing sector and the Place Directorate of the Council to become co-opted members of the Board and that the changes be included in the Boards Terms of Reference to be considered at a future meeting.

11. APPENDICES

1. Children and Young People's Mental Health Transformation Plan
2. Briefing - Better Care Fund Quarter 2 update and submission

12. BACKGROUND DOCUMENTS

None